



# Chief Executive's Policy Unit

NOVEMBER 2023



# Outline

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# Significance of policy research

On March 2023, the General Office of the Chinese Communist Party published a document on the significance of policy research, 《关于在全党大兴调查研究的工作方案》.

## Key messages:

- ❖ Research empowers **the right to speech**; research facilitates **decision-making**. Research **seeks facts**, and **influences implementation**. Research is the **foundation of political work**.
- ❖ The currency of research escalates in the age of **unprecedented changes of global contexts** and **heightening uncertainties**.
- ❖ Research should stem from **engagement with citizens**, reflect citizens' needs, address citizens' needs.
- ❖ Research should be **pragmatic** and **true to realistic conditions**; **question-oriented** and aims at **resolving problems**. Research results should be turned into **actual actions**.
- ❖ The process of research should grasp both **holistic and particular views**, **current and long-term issues**, **macro and micro perspectives**, **major and minor controversies**, **generic and specific relations**, **forward-looking thinking** and **holistic strategies**.

# CEPU Background and Focuses



Chief Executive's Policy Unit  
The Government of the Hong Kong Special Administrative Region of  
the People's Republic of China

## Background:

The Chief Executive's Policy Unit (CEPU) has commenced operations **since December 28, 2022**. It was set up following Chief Executive's call in his Policy Address (PA) in October 2022 **to enhance the Government's capabilities in research and advocacy on long-term and strategic issues.**

## Four focuses:

Long-term and strategic policies

National development

International relations and situations

Social harmony and stability of Hong Kong



# CEPU Organisation Structure



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## By Hierarchy

Head

- ❖ Deputy Heads
  - ❖ Assistant Heads
    - ❖ Research staff
      - ❖ Directors
      - ❖ Senior Researchers
      - ❖ Researchers
      - ❖ Other Professionals
  - ❖ Support/Administration staff

## By Job Functions

Policy Address Special Team

Policy Research Team

Public Policy  
Research Funding Team

Statistical Analysis Team

Administration Team

# CECA and CEPU Expert Group

## Chief Executive's Council of Advisers (CECA)

❖ The CE established the CECA in March 2023, inviting local and international experts to advise on Hong Kong's **strategic development**.

❖ Organisation:

**Chair:** Chief Executive

**Members:** 34 members, divided to 3 streams

1. Economic advancement and sustainability (11)
2. Innovation and entrepreneurship (12)
3. Regional and global collaborations (11)

**In attendance:**

Chief Secretary for Administration

Financial Secretary

Secretary for Justice

Director, Chief Executive's Office

Head, Chief Executive's Policy Unit





# CECA and CEPU Expert Group



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## CEPU Expert Group

- ❖ Members of different backgrounds including business, finance, professionals, think-tanks and academia are invited to join the CEPU Expert Group to **provide expert views and new ideas to the CEPU concerning various topics.**
- ❖ Organisation:
  - Chair:** CEPU Head
  - Members:** 56 members, divided to 3 broad streams
    1. Economic advancement (15)
    2. Social development (18)
    3. Research strategy (23)



# CEPU Funding Schemes



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Aim: Build up external policy research capacity of higher education institutions and think tanks to enhance the Government's capabilities in public policy research and advocacy on long-term and strategic issues.

## Public Policy Research Funding Scheme (PPRFS)

- ❖ Applications accepted **throughout the year**
- ❖ Open topics within 8 major themes
- ❖ Shorter research duration, usually **12 months or less**
- ❖ Less research funding, usually **HK\$1 million or less**

## Strategic Public Policy Research Funding Scheme (SPPRFS)

- ❖ Applications **accepted once a year**
- ❖ Strategic themes and research areas identified by the Government
- ❖ Longer research duration, usually **1-3 years**
- ❖ More research funding, usually **HK\$1-3 million**



# CEPU Funding Schemes - Themes



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## ❖ Public Policy Research Funding Scheme (PPRFS)

- a) Co-operation with the Mainland
- b) Land and Housing
- c) Economic Development
- d) Livelihood Issues
- e) Innovation and Technology
- f) Education and Youth Development
- g) Environmental Protection
- h) Political Development and Governance

## ❖ Strategic Public Policy Research Funding Scheme (SPPRFS) (2023-2024)

- a) Development Opportunities from the Guangdong-Hong Kong-Macao Greater Bay Area under the National 14th Five-Year Plan
- b) The Third Generation Internet (Web3)
- c) Public Sector Reform
- d) Achieving Carbon Neutrality
- e) Hydrogen Economy
- f) Sustainable Development of Elderly Care Service under an Ageing Population
- g) Healthcare Innovations in the Post-COVID 19 Pandemic Era
- h) Education

# Policy Address



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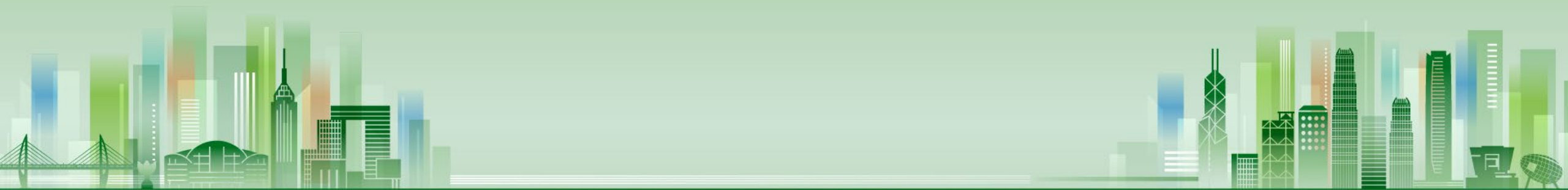
- ❖ In order to tap into local communities and listen to the views and suggestions of member of the public, **more than 40 consultation sessions** for the 2023 PA were organised within 3 months.
- ❖ Public views are also tapped through multiple channels, including emails and social media and **more than 8700 pieces of public opinion** were collected.





# 行政長官2023年施政報告

## The Chief Executive's 2023 Policy Address





## Governing Beliefs

Uphold **“One Country, Two Systems”**, strengthen the economy and improve people’s livelihoods

## Policy Directions

Sharpen our **edge** and grasp the **opportunities**, while addressing our shortcomings and any potential risks

## Policy Objectives

For people to enjoy **a better living environment**, students to receive **quality education**, young people to fully realise their **potential**, and the elderly to be **well taken care of**. We aspire to create a cohesive and caring community, with a vibrant economy, where everyone can enjoy life



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## Theme of the Policy Address

### A Vibrant Economy for a Caring Community

## Governance Blueprint

Based on President Xi Jinping's speech last year at the 25<sup>th</sup> anniversary of the Hong Kong SAR, put forward **“four musts”** and **“four proposals”**, and said that **“Hong Kong will prosper only when its young people thrive”**

## Governance Culture

- ◆ Emphasised **“result-oriented”** and **“chasing time and results”** last year
- ◆ Advocate the **“industry-oriented approach”** this year to lead Hong Kong to new heights as an economy and a community
- ◆ Achieve a **better integration of a capable government and an efficient market** by setting up **8 dedicated offices** and promulgating **8 industry blueprints**



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# Ten PA Highlights



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## A Vibrant Economy

- ◆ Three key strategies to **develop Northern Metropolis**
- ◆ Make all efforts to **compete for and retain talents and enterprises**
- ◆ Develop **new economic growth impetus**
- ◆ Boost **stock market**, adjust to the demand-side management measures for **residential properties**, support **SMEs**
- ◆ Enhance **Three Railways and Three Major Roads proposals**, introduce new **Two Railways and One Major Road** projects

## A Caring Community

- ◆ Establish a **Task Force on Tackling the Issue of Subdivided Units**
- ◆ Construct **Smart and Green Mass Transit**
- ◆ Promote **Fertility** and Create a **Pro-childbearing Environment**
- ◆ Build an **International Hub for Post-secondary Education**, promote **vocational tertiary education**

## Uphold “One Country, Two Systems”

- ◆ Complete legislation of the **Article 23 of the Basic Law**, roll out **patriotic education**



# Summarising CEPU



Chief Executive's Policy Unit  
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- ❖ **CEPU** is directly supervised by the Chief Executive.
- ❖ **CEPU** will be directly tasked by the CE on in-depth policy research covering local, national, and international development.
- ❖ **CEPU** has weekly meetings and discussions with the CE.
- ❖ **CEPU** directly and actively engaged in and contributed to the preparation work of the 2023 Policy Address.
- ❖ **CEPU** maintains close communications with our expert group members. In addition to 1-2 large-group meeting(s) annually, frequent exchange of views are conducted via emails, phones, messages, etc., towards ongoing policy research and formulation.







Thank You